THE 7 BASIC QUALITY TOOLS FOR PROCESS IMPROVEMENT

Quality Glossary Definition: Seven tools of quality

"The Old Seven." "The First Seven." "The Basic Seven."

Quality pros have many names for these seven basic tools of quality, first emphasized by <u>Kaoru</u> <u>Ishikawa</u>, a professor of engineering at Tokyo University and the father of "quality circles." Start your quality journey by mastering these tools, and you'll have a name for them too: indispensable.

<u>Cause-and-effect diagram</u> (also called Ishikawa or fishbone diagrams): Identifies many possible causes for an effect or problem and sorts ideas into useful categories.

<u>Check sheet</u>: A structured, prepared form for collecting and analyzing data; a generic tool that can be adapted for a wide variety of purposes.

<u>Control chart</u>: Graph used to study how a process changes over time. Comparing current data to historical control limits leads to conclusions about whether the process variation is consistent (in control) or is unpredictable (out of control, affected by special causes of variation).

<u>Histogram</u>: The most commonly used graph for showing frequency distributions, or how often each different value in a set of data occurs.

Pareto chart: A bar graph that shows which factors are more significant.

<u>Scatter diagram</u>: Graphs pairs of numerical data, one variable on each axis, to look for a relationship.

<u>Stratification</u>: A technique that separates data gathered from a variety of sources so that patterns can be seen (some lists replace stratification with <u>flowchart</u> or <u>run chart</u>).

Want more quality tools?

- <u>QTools[™] Bundle</u>
- Plan-Do-Study-Act plus Toolse^t
- Fishbone Diagram
- Run Chart
- Pareto Chart
- <u>Flowchart</u>
- <u>Scatter Diagram</u>
- <u>Check Sheet</u>
- <u>5 Whys</u>

7 BASIC QUALITY TOOL TEMPLATES

These templates will help you get started using the seven basic quality tools. Just download the spreadsheets and begin entering your own data.

7 Basic Tools of Quality Control (used in Improving Garment Manufacturing Process and Product

Quality is always the key to determining the standard of a product. And to maintain such standards there are universal tools that are being used throughout the industries. These are known as the Seven basic tools of quality. These are a fixed set of graphical techniques that are used to identify all the issues related to quality and assist in solving those issues. The following are all the seven tools of quality control with examples. These 7 tools can be implemented in garment manufacturing to improve the process and product quality.

1. Flow chart

It is one of the basic process evaluation tools that is used to analyse the workflow or the process. It is represented through a diagram that pictures all the steps in the process along with the conditions related to any step. These steps can then be followed to go through the task for successful completion of the objective.

The flow chart maps out the steps as boxes of different types according to their processing order and these are connected with arrows. These arrows are in the direction of completing the process but depending on conditions can take on a different course. This diagrammatic representation thus illustrates a solution to any given model and are also used in analysing, planning, documenting or managing a process/program in various fields.



2. Histogram

It is a representation of the frequency (count) distribution of data among different groups of a sample or population. It consists of vertical bars of different heights and each bar represents a different group of the data. The height of the bar is determined by the frequency (count) of the group. The key characteristic of the histogram is that it represents categorization of continuous data with each group being of similar characteristics. It looks similar to that of a bar chart but unlike that, there are no gaps in-between bars and area of each bar is proportional to the frequency that it represents

It helps in summarizing the data that has been collected and represents graphical data frequency distribution in bar form to highlight areas of needed attention.



Histogram of arrivals

3. Checklist

The checklist is used to collect quantitative or qualitative data in a form (document) in real-time at the location where the data is generated. When the data is in a quantitative form the check sheet is also called a tally sheet. Its simple data recording and representation can be used as a preliminary data collection tool for creating bar graphs, histograms and other quality tools. It can also be used to control quality by quantifying defect by type, location, cause (machine, worker), keeping track of completed steps etc. You can <u>make garment checking reports using a checklist template</u>.

The data recorded in the check sheet is recorded with marking marks "check" on it. These checks are ticked in the sheet at different locations in a matrix and each has its different significance. These checks are read by observing the location and number of marks on the matrix. For better understanding the background information of the data it also consists of the five w's which are

- Who filled out the check sheet
- What was collected (what each check represents, an identifying batch or lot number)
- Where the collection took place (facility, room, apparatus)
- When the collection took place (hour, shift, day of the week)
- Why the data were collected.

Motor Assembly Check Sheet						
Name of Data Recorder:	Lester B. Rapp					
Location:	Rochester, New York					
Data Collection Dates:	1/17 - 1/23					

	Dates							
Defect Types/ Event Occurrence	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	TOTAL
Supplied parts rusted								20
Misaligned weld								5
Improper test procedure								0
Wrong part issued								3
Film on parts								0
Voids in casting								6
Incorrect dimensions								2
Adhesive failure								0
Masking insufficient								1
Spray failure								5
TOTAL		10	13	10	5	4		

4. Cause and effect diagram (Fishbone or Ishikawa diagram)

Cause and effect diagram was created by Kaoru Ishikawa for the identification of potential cause (factors) leading to an effect (problem). It is mostly used to map out the potential factors for the quality defect which is leading to an overall effect. Each cause or reason for imperfection is a source of variation. Causes are usually grouped into major categories to identify and classify these sources of variation.

The first part of the tool requires identification of the problem and the factors leading to that problem. Also, sub-factors are determined if need be by making the factors as a group of subfactors. Then the diagram is drawn with the problem in the centre and the factors affecting it as its root branching out. This creates a highly effective visualization to see all the causes simultaneously and work on them in accordance with their importance.

There are many chronic problems found in garment manufacturing. You can reduce the occurrence of such chronic quality issues by finding the root causes of the problem. And the root cause can be found through the fishbone diagram.



Factors contributing to defect XXX

5. Pareto Chart

It a type of chart that consists of both bars as well as a line graph. The bars represent the individual value in descending order while the cumulative total is represented with the line graph. The left vertical axis represents the frequency of occurrence, costs, or other important units of measurement. The right vertical axis represents the cumulative percentage of the total number of occurrences, total cost, or the total of the particular unit of measure.

It is used to highlight the most important among a large set of factors. In quality control, it can be used to represent the most common source of defects, the highest occurrences of type of defects, frequent reasons for customer complaints etc. These charts can be generated by any spreadsheet programs, specialized statistical tool, online charts generator etc.



6. Scatter diagram

A scatter diagram (or scatter plot, scatter graph, scatter chart, scattergram) is a type of plot or mathematical diagram using Cartesian coordinates to display pairs of numerical data with one variable on each axis and look for a relation between them. If the variables are correlated, the points will fall along a line or curve. The better the correlation, the tighter the points will hug the line.

This is used in different scenarios such as to determine whether the two variables are related, or when there is paired numerical data or when the dependent value has multiple values for each value of the independent variable.



Scatterplot for quality characteristic XXX

Figure - Scatter Chart

7. Control Chart

Control charts are a statistical process control tool used to determine whether the manufacturing, quality or other aspects are in a state of control. There is always a presence of variations in a process which cannot be nullified as no process can run in an ideal condition for multiple time. This chart helps in control and identification of such variables. This always has a centre line for the average, an upper line for the upper limit and a line for the lower control limit. The control limits are set for a +-3 standard deviation from the centre line. The points recorded in the Cartesian have to be in between these control lines and any variation crossing the lines are an indication of an anomaly that needs to be checked or corrected.

